

**Building Global Knowledge Networks and Contributing to the Zone
Encompassing the Cradles of Civilization**
-Planning of Organization of the International Strategy Headquarters-

Satoshi Tsuzuki

Head, Division of International Affairs,
Department of General Affairs and Planning,
University of Tsukuba
1-1-1 Tennodai, Tsukuba, Ibaraki 305-8577 Japan
sk.kokusaikacho@sec.tsukuba.ac.jp

ABSTRACT

1. The founding concepts of University of Tsukuba

One of the founding concepts of our university is that of “Open University” System. We have made much effort to collaborate with research institutions located in Tsukuba Science City and have build up communications with society and the local community. Over the year, this concept has taken deep root in our system for education, research and international liaison.

2. Establishment of the National University Corporations

As of April 1st, 2004, all Japanese national university became national university corporations. While an independent and much more flexible system of university management is now possible, autonomy and achievement are critically questioned and assessed. All national universities have been attempting a variety of reform including international activities, trying to strengthen their unique and characteristic feature.

3. University of Tsukuba International Liaison Policy Paper

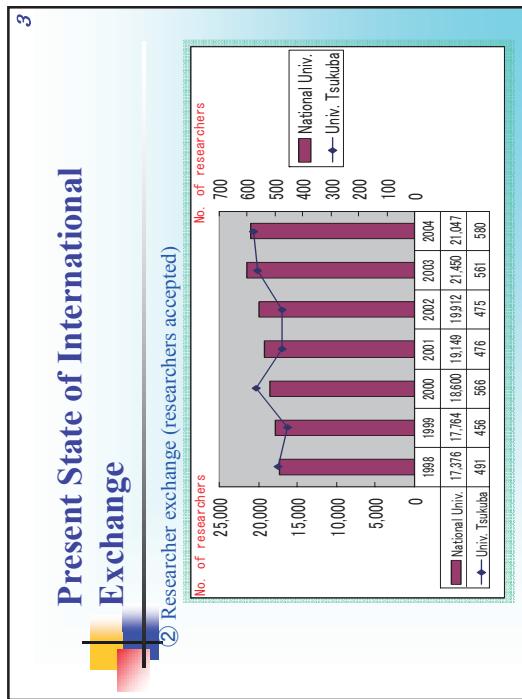
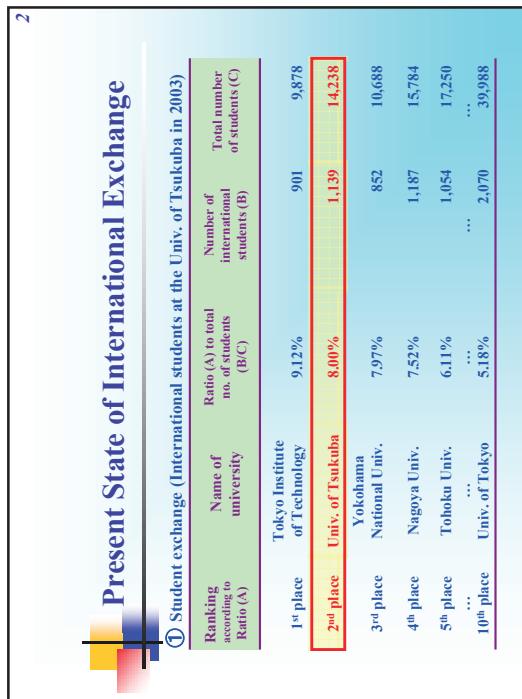
In order to further our international liaison strategy, the University of Tsukuba unveils in the policy paper its plan to establish an International Strategy Headquarters and mutual academic exchanges bases overseas. There also described new policies for the development of international human resources in relation to international student issues, and for the development of a wide range of other project and staff procurement programs.

4. Structure of the Strategic Organization

As our strategic plan mentioned in the policy paper, University of Tsukuba plans an International Strategy Headquarters with a University Vice-President as the Head of the International Liaison Office and with additional Vice-Presidents involved in international liaison to be appointed as the Deputy Heads, in order to achieve speedy and efficient decision-making at the Headquarters.

5. Settlement of Overseas Bases and Oversea Associate System

Under the leadership of the University of Tsukuba, University of Tsukuba seeks cooperation from universities and research organizations located in the Zone Encompassing the Cradles of Civilization and nodal points. We set up and promote oversea bases for the purpose of exchanging knowledge of technology arising from advanced researches. At the same time, we establish centers with contact offices and research facilities for the overseas bases and research organizations within the campus of University of Tsukuba.



4 Achievements in International Liaison(2005)

- ◆ Severe evaluation by the National Institution for Academic Degrees and University Evaluation (March 2004)
 - : Weak strategy and organization of the activities' content and methods
 - ◆ Inauguration of the new International liaison Office (May 2004)
 - ◆ Improvement and organization of short-term and middle/long-term tasks
- Domains of tasks:**
- International Policy
 - International Academic Exchange Agreements
 - Student Exchange
 - Researcher Exchange
 - Faculty Exchange and Career Improvement
 - Public Relations Activities
 - Management of the International Liaison Office

5

International Expansion of the University of Tsukuba in 10 Years' Time

- ◆ Internalization of the whole university (with the International Strategy Headquarters playing a key role)
 - Expansion of the international mutual overseas bases (10 bases)
 - Preparation and expansion of infrastructure and system of international liaison
- ◆ Development of Global Knowledge Networks and connection with the Zone Encompassing the Cradles of Civilization
 - Most diverse and pluralistic members in Japanese university
 - Leadership as an internationally recognized research-oriented comprehensive university

6

THE UNIVERSITY OF TSUKUBA LINKING GLOBAL KNOWLEDGE NETWORKS AND THE ZONE ENCOMPASSING THE CRADLES OF CIVILIZATION



7

The International Consortium as a Connector

Competition regarding Knowledge, Global Knowledge Network + New on the Zone of the Cradles of Civilization

Global Knowledge Network

- Research achievements in frontier sciences
- Achievements in Inter-national Cooperative Educational Programs
- International Joint Educational Project in Cosmic University's International Cooperative Research Institutes
- Alliance for Research in North Africa, Center for Research on International Cooperation in Educational Development
- International Cooperative Advanced Educational System, World Bank
- Int'l. Proj. in Graduate School of Engineering Program

Conceptual scheme



U. T. International Joint Research Incubator Model

- Acceptance of International joint research proposals
- Functional cultivation of researches
- Promotion of International liaison and Researches
- Expansion of Joint Resources with modern institutions

Zone of the Cradles of Civilization

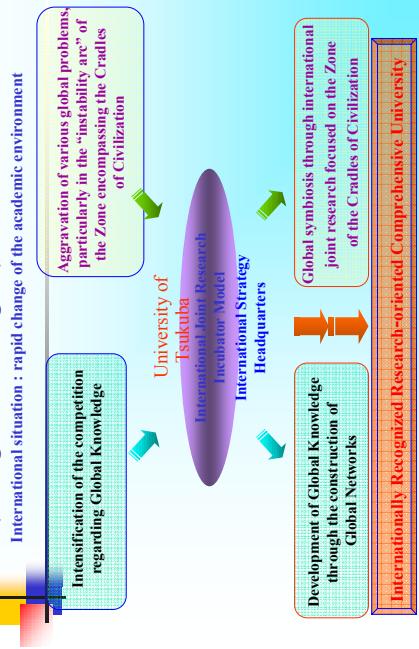
8

◆ Improvement and Organization of Short-term Tasks

Domain of tasks		Details
International Policy		Creation of an International Liaison Policy Paper Discussions with the university's organizations and presentation of the concept of international liaison
International Academic Exchange Agreements		Improvement of agreement conclusion procedures (102 institutions in 29 countries)
Student Exchange		Preparations for the improvement of student residences (for short-term international students) Investigation on the actual condition of international students
Research Exchange		Tentative implementation of structures regarding international students: Proj. I (dispatch), Proj. II (receiving)
Faculty Exchange and Career Improvement		Implementation of International Liaison Proj. I (long-term dispatch), Proj. II (short-term invitation), III (long-term invitation)
Public Relations Activities		Tentative implementation of International Liaison Proj. IV (short-term dispatch)
Management of the International Liaison Office		Creation of the International Liaison Office website and English websites for all university organizations
		Implementation of International Liaison Proj. V (events, forums) Examination of the ILO activities, preparation of the concrete ILO organization, increase of the no. of employees with visa, assignment of a space for the ILO

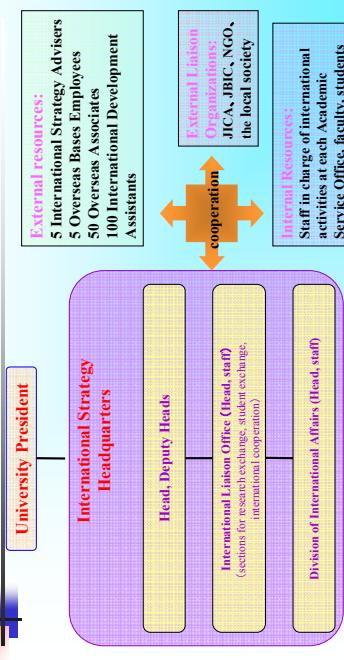
9

Prospects of International Liaison (Design of Strategies)



10

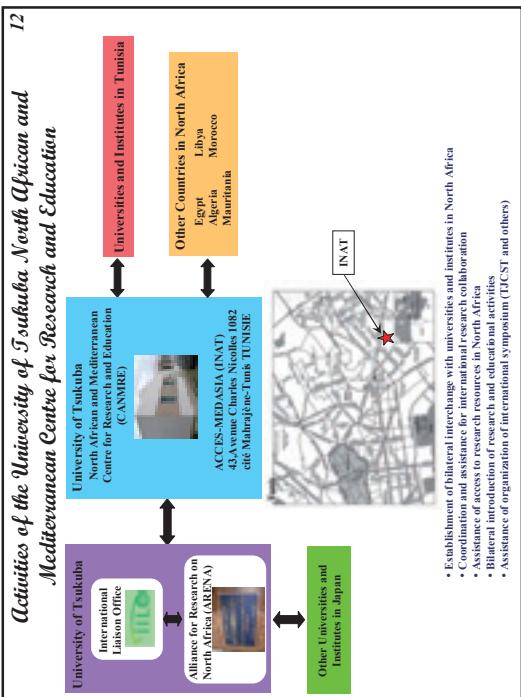
Plan of Organization of the International Strategy Headquarters



11

Establishment of Mutual Overseas Bases (Example)

- Goals:**
 - Sending and collecting information
 - Dispatch and admission of personnel
 - International joint research
 - International contribution
 - Japan studies and Japanese language education
- North Africa: University of 7 November at Carthage
- Indonesia: Indonesia University of Education
- United Kingdom: The University of Sheffield
- Korea: Korea University
- Slovenia: University of Ljubljana
- etc.



- Establishment of bilateral interchange with universities and institutes in North Africa
- Coordination and assistance for international research collaboration
- Assistance of access to research resources in North Africa
- Bilateral introduction of research and educational activities
- Assistance of organization of international symposium (IJCSF and others)

