ABSTRACT

1. Aim and Structure of International Exchange and Cooperation Headquarters and Office of International Strategic Planning

* International Exchange and Cooperation Headquarters is the organization that implements the International Strategic Plan of Nagoya University (NU).
* On the Academic Charter of NU, the university announced its mission as follows:

Nagoya University, in spearheading scientific research, and through the cultivation of human resources capable of exercising leadership both in the domestic and international arenas, shall contribute to the welfare of humanity and the development of culture, as well as to global industry.

* In order to accomplish the mission, NU establishes the mid-term points to achieve by academic year 2010 concerning internationalization as follows:
  - Contribute to exchange through the use of a global network in research and educational activities around the world, especially Asian countries.
  - Conduct original planning and active participation in international development and cooperation projects.
  - Establish a university-wide planning and support system in research, education and international development and cooperation activities.
* Through the process accomplished by international academic alliances, NU will achieve the following four goals:

Goal 1: International Academic Research

Actively develop world-leading research in an internationalized era, utilizing the international network of AC21.

Goal 2: International Education Exchange

Aim at education internationalization through the promotion of human-centered exchange of faculty, staff and students and the development of international educational programs utilizing the international network of AC21.
Goal 3: International Development and Cooperation
Maintain the system to promote international development and cooperation and strengthen its function as one of the country’s national centers of international development and cooperation.

Goal 4: International Exchange Management
Build an organizational system that is consistent and comprehensive, utilizing the international network of AC21 and others

* International Exchange and Cooperation Headquarters (NUIECH) was established to achieve these goals in 2006.
* The members of the Steering Committee of the headquarters are Director of Office of International Strategic Planning, Director of AC21 General Secretariat office, Dean of Graduate school of International Development, Director of Education Center for International Students, Director of International Cooperation Center For Agricultural Education, Director of Center for Asian Legal Exchange, a certain number of members of International Exchange Committee, deputy director and research Associates of Office of International Strategic Planning, etc.
* Office of International Strategic Planning (OISP) is the core organization of the Headquarters with four divisions corresponding to above four goals.

2. Distinct Features of the International Strategic Plan of NU
* The plan consists of mission, vision and goals and covers four fields as mentioned above.
* NU has the secretariat of Academic Consortium 21 which was organized in 2002. At present 20 universities and organizations are registered as the members of this consortium. The aim of this consortium is to serve as a bridge to various regional communities around the world in order to develop education and research through such activities as international internships, benchmarking, and educator and student exchanges. NU is aiming to develop and implement various projects using the AC21 and other international networks as much as possible. NU expects the members of the Consortium to act as:
  1) The platforms for establishment of overseas offices
  2) The benchmarking targets

3. Current Services and Questions of OISP
1) The office is the core organization of the Headquarters. Main activities and services are as follows:
   *Continuous improvement of the Strategic Plan.
*Support for international exchanges.
*Benchmarking research with overseas universities.
*Supervise and support for conclusion of international academic exchange agreement.
*Dispatch of information about activities in the overseas office and support for planning of events by the office.
*Improvement of condition of acceptance of overseas researcher.
*Planning and implementation of training for administrative staff members who deal with international affairs.
*Preparation of database and announcement of international academic exchange activities.
*Implementation of internalization of research and education condition.
2) Main questions are as follows:
*How to keep flexibility and quickness of decision making process?
*How to increase merit of being member of AC21 and how to cooperate with the consortium?
*How to share the responsibility with the international affairs division of the administration bureau?
*How to keep smooth coordination with other relate organizations such as Head quarters office for industry, academia and government cooperation?
*In order to enlarge the area of services, excellent human resources are indispensable, but how to employ or train those resources?
*It is very difficult to get income from outside of the university. How to get necessary budget and find human resources?
International Strategic Plan and Support System for Promotion of International Exchange and Cooperation in Nagoya University

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HISTORY of NU

1871 Temporary Hospital
Temporary Medical School

1939 Nagoya Imperial University

1949 Nagoya University (under new educational system)

2004 Nagoya University (National University Corporation)

STUDENTS & STAFF

-Students-

<table>
<thead>
<tr>
<th></th>
<th>Undergraduate</th>
<th>Graduate</th>
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<tr>
<td>Students (All)</td>
<td>10,123</td>
<td>6,421</td>
<td>16,544</td>
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<td>Int'l Stud.</td>
<td>231</td>
<td>930</td>
<td>1,161</td>
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-Staff Members-

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<th>Academic</th>
<th>Administrative &amp; Technical</th>
<th>Total</th>
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<tr>
<td>1,819</td>
<td>1,522</td>
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<td>3,341</td>
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Mission of NU

- Nagoya University established the ‘Academic Charter of Nagoya University’ in 2000 and announced the mission it has to achieve.
- This Charter, in particular the university’s international mission, is presented in the following points.

Nagoya University, in spearheading scientific research, and through the cultivation of human resources capable of exercising leadership both in the domestic and international arenas, shall contribute to the welfare of humanity and the development of culture, as well as to global industry.
Vision

In order to accomplish the above mission, the university establishes the mid-term points to achieve by academic year 2010 concerning internationalization as follows:

- Contribute to exchange through the use of a global network in research and educational activities around the world, especially Asian countries.
- Conduct original planning and active participation in international development and cooperation projects.
- Establish a university-wide planning and support system in research, education and international development and cooperation activities.

Goals

Through the process accomplished by international academic alliances as announced in the Vision, the university will achieve the following four goals:

Goal 1: International Academic Research
Actively develop world-leading research in an internationalized era, utilizing the international network of AC21.

Goal 2: International Education Exchange
Aim at education internationalization through the promotion of human-centered exchange of faculty, staff and students and the development of international educational programs utilizing the international network of AC21.

Goal 3: International Development and Cooperation
Maintain the system to promote international development and cooperation and strengthen its function as one of the country’s national centers of international development and cooperation.

Goal 4: International Exchange Management
Build an organizational system that is consistent and comprehensive, utilizing the international network of AC21 and others.

Preparation of International Strategic Plan and Support System

2005
- Office of International Strategic Planning (OISP) was established.
- OISP announced Nagoya University International Strategic Plan.

2006
- Nagoya University International Exchange and Cooperation Headquarters (NUIECH) was established.
Distinct Features of the Strategic Plan

The plan consists of mission, vision and goals and covers various activities of four goals.

NU expects members of the Academic Consortium 21 to act as:

2. Benchmarking Targets.

HISTORY
Established on 24 June 2002 at the International Forum at Nagoya University.

PURPOSE
To construct an international network in order to encourage the further advancement of global cooperation to the benefit of higher education and to contribute to world and regional society.

ACTIVITIES
- International Forum
- Student World Forum
- Benchmarking
- Online language courses
- International internships
- Exchange programs of students, researchers and administrators...

STRUCTURE
- 25 Member Universities
- 6 Partners
- General Assembly (all members)
- Steering Committee (8 members)
- General Secretariat at Nagoya University

Academic Consortium 21
Distinct Features of the Strategic Plan

- The plan consists of mission, vision and goals and covers various activities of four goals.
- NU expects members of the Academic Consortium 21 to act as:
  2. Benchmarking Targets.

Current Services of the OISP

- Continuous improvement of the Strategic Plan.
- Support for international academic exchanges.
- Benchmarking research with overseas universities.
- Supervision and support for conclusion of international academic exchange agreements.
- Dispatch of information about activities in the overseas office and support for planning of events by the office.
- Improvement of conditions of acceptance of overseas researchers.
- Planning and implementation of training for administrative staff members who deal with international affairs.
- Preparation of database and announcement of international academic exchange activities.
- Implementation of internalization of research and education conditions.

Questions to Be Solved

- How to keep flexibility and quickness of decision making processes?
- How to increase the merit of being member of AC21 and how to cooperate with the consortium with the cooperation of the secretariat of the consortium?
- How to share the responsibility with the international affairs division of the administration bureau?
- How to keep smooth coordination with other related organizations such as Headquarters Office for Industry, Academia and Government cooperation?
- In order to enlarge the area of services, excellent human resources are indispensable, but how to employ or train those resources?
- It is very difficult to get income from outside of the university. How to get necessary budget and find human resources?
Thank you for your attention

Please visit our website

NU: http://www.nagoya.ac.jp/
AC21: http://www.ac21.org/Portal
OISP: http://www.iech.provost.nagoya.u.ac.jp/index.html