

International Strategic Plan and Support System for Promotion of International Exchange and Cooperation in Nagoya University

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ABSTRACT

1. Aim and Structure of International Exchange and Cooperation Headquarters and Office of International Strategic Planning

* International Exchange and Cooperation Headquarters is the organization that implements the International Strategic Plan of Nagoya University (NU).

* On the Academic Charter of NU, the university announced its mission as follows:

Nagoya University, in spearheading scientific research, and through the cultivation of human resources capable of exercising leadership both in the domestic and international arenas, shall contribute to the welfare of humanity and the development of culture, as well as to global industry.

* In order to accomplish the mission, NU establishes the mid-term points to achieve by academic year 2010 concerning internationalization as follows:

- Contribute to exchange through the use of a global network in research and educational activities around the world, especially Asian countries.
- Conduct original planning and active participation in international development and cooperation projects.
- Establish a university-wide planning and support system in research, education and international development and cooperation activities.

* Through the process accomplished by international academic alliances, NU will achieve the following four goals:

Goal 1: International Academic Research

Actively develop world-leading research in an internationalized era, utilizing the international network of AC21.

Goal 2: International Education Exchange

Aim at education internationalization through the promotion of human-centered exchange of faculty, staff and students and the development of international educational programs utilizing the international network of AC21.

Goal 3: International Development and Cooperation

Maintain the system to promote international development and cooperation and strengthen its function as one of the country's national centers of international development and cooperation.

Goal 4: International Exchange Management

Build an organizational system that is consistent and comprehensive, utilizing the international network of AC21 and others

* International Exchange and Cooperation Headquarters (NUIECH) was established to achieve these goals in 2006.

* The members of the Steering Committee of the headquarters are Director of Office of International Strategic Planning, Director of AC21 General Secretariat office, Dean of Graduate school of International Development, Director of Education Center for International Students, Director of International Cooperation Center For Agricultural Education, Director of Center for Asian Legal Exchange, a certain number of members of International Exchange Committee, deputy director and research Associates of Office of International Strategic Planning, etc.

* Office of International Strategic Planning (OISP) is the core organization of the Headquarters with four divisions corresponding to above four goals.

2. Distinct Features of the International Strategic Plan of NU

* The plan consists of mission, vision and goals and covers four fields as mentioned above.

* NU has the secretariat of Academic Consortium 21 which was organized in 2002. At present 20 universities and organizations are registered as the members of this consortium. The aim of this consortium is to serve as a bridge to various regional communities around the world in order to develop education and research through such activities as international internships, benchmarking, and educator and student exchanges. NU is aiming to develop and implement various projects using the AC21 and other international networks as much as possible. NU expects the members of the Consortium to act as;

- 1) The platforms for establishment of overseas offices
- 2) The benchmarking targets

3. Current Services and Questions of OISP

1) The office is the core organization of the Headquarters. Main activities and services are as follows:

*Continuous improvement of the Strategic Plan.

- *Support for international exchanges.
 - *Benchmarking research with overseas universities.
 - *Supervise and support for conclusion of international academic exchange agreement.
 - *Dispatch of information about activities in the overseas office and support for planning of events by the office.
 - *Improvement of condition of acceptance of overseas researcher.
 - *Planning and implementation of training for administrative staff members who deal with international affairs.
 - *Preparation of database and announcement of international academic exchange activities.
 - *Implementation of internalization of research and education condition.
- 2) Main questions are as follows;
- *How to keep flexibility and quickness of decision making process?
 - *How to increase merit of being member of AC21 and how to cooperate with the consortium?
 - *How to share the responsibility with the international affairs division of the administration bureau?
 - *How to keep smooth coordination with other relate organizations such as Head quarters office for industry, academia and government cooperation?
 - *In order to enlarge the area of services, excellent human resources are indispensable, but how to employ or train those resources?
 - *It is very difficult to get income from outside of the university. How to get necessary budget and find human resources?

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for Promotion of International Exchange and Cooperation
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Nagoya in
the Center of Japan

HISTORY of NU

1871 Temporary Hospital
Temporary Medical School
|
1939 Nagoya Imperial University
|
1949 Nagoya University
(under new educational system)
|
2004 Nagoya University
(National University Corporation)

STUDENTS & STAFF

-Students-

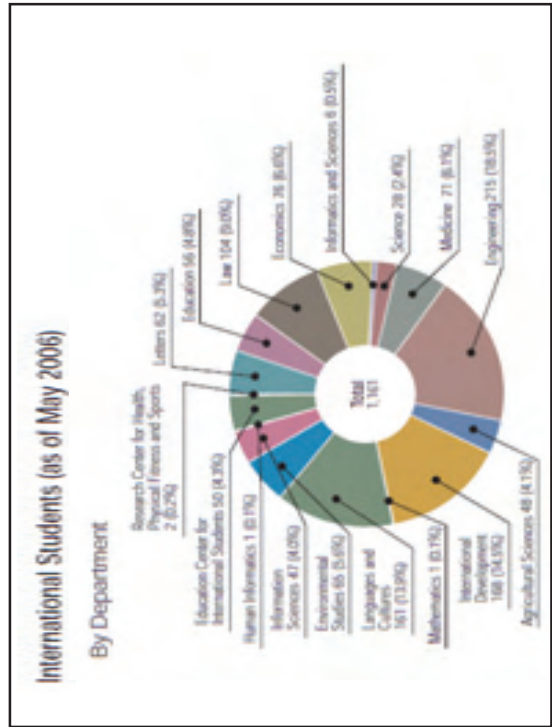
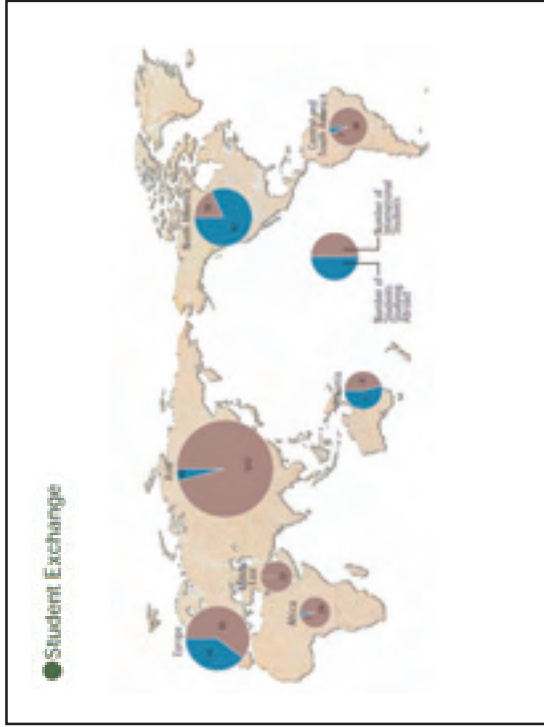
	Undergraduate	Graduate	Total
Students (All)	10,123	6,421	16,544
Int'l Stud.	231	930	1,161

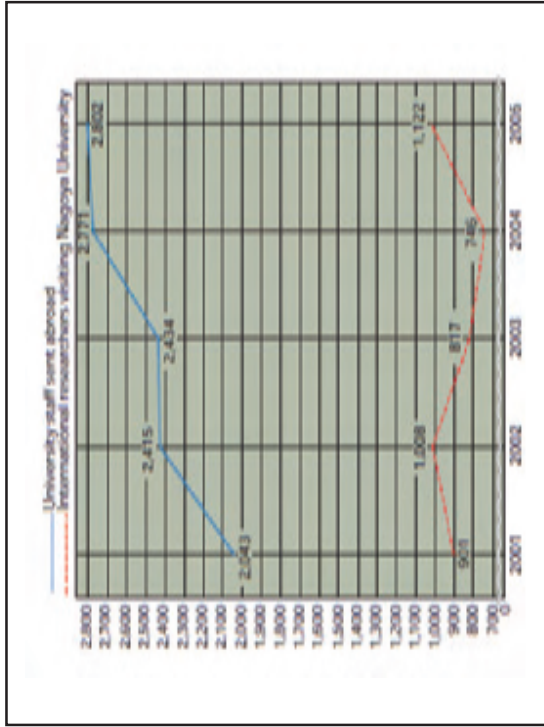
-Staff Members-

Academic	Administrative & Technical	Total
1,819	1,522	3,341

ORGANIZATION

9 Schools	Letters Informatics and Engineering	Education Sciences Agricultural Sciences	Law Science Agricultural Sciences	Economics Medicine
13 Graduate Schools	Letters Engineering Development	Education and Human Development Economics Biocultural Sciences	Law Science International	Medicine International
4 Research Institutes	Mathematics Information Science	Information Science	Languages and Cultures	Environmental Studies
16 Research Centers	Institute for Advanced Research Eco Topia Science Institute Research Institute of Environmental Medicine Solar-Terrestrial Environmental Laboratory			
	Hydrospheric Atmospheric Research Center (HyARC) Information Technology Center Research Center for Material Sciences (RCMS) and more....			





Job Title	Number	Rate
Professors	1,025	41.1%
Associate Professors	131	4.1%
Senior Assistants	388	11.4%
Other Faculty Staff	279	8.1%
Administrative and Service Staff	88	1.1%
Others	11	0.1%
Total	2,802	100.0%

Research Purposes	Number	Rate
Visiting Professors, Research Fellows	131	8.1%
Visiting Researchers	148	9.3%
Visiting Postgraduate Students	148	9.3%
Visiting Academic Members	445	28.0%
Visiting Life Scientists	209	13.0%
Total	1,111	100.0%

Funding Source	Number	Rate
Self-Financing	1,111	11.1%
Grant-in-Aid for Scientific Research	840	34.6%
The Century COE Program	107	4.2%
Research Grants from the Ministry of Education, Culture, Sports, Science and Technology	11	0.1%
Contract Research Funds	207	7.7%
Contract Project Funds	147	5.6%
Other MEXT Related Funds	34	1.3%
Others	10	0.4%
JICA	11	0.4%
Others	11	0.4%
Grants from Overseas Organizations	471	18.2%
Grants from International Organizations	308	12.1%
Self-Support	209	8.1%
Total	2,802	100.0%

Funding Source	Number	Rate
Contract with Nagoya University	110	9.9%
Grant-in-Aid for Scientific Research	184	14.8%
The Century COE Program	11	0.9%
Other MEXT Related Funds	11	1.0%
Contract Research Funds	109	9.8%
Other Grants from Overseas Organizations	14	1.3%
JICA	4	0.4%
Other Grants from Overseas Organizations	20	1.8%
Grants from Overseas Organizations	20	1.8%
Grants from International Organizations	129	11.6%
Self-Support	108	9.7%
Total	1,111	100.0%

Academic Exchange Agreements

- Institutional Level : 54
- School Level : 149

Asia:81, Oceania:12, Africa:3, Europe:62, Middle and South America:7, North America:36, International Organizations:2

Mission of NU

- Nagoya University established the 'Academic Charter of Nagoya University' in 2000 and announced the mission it has to achieve.
- This Charter, in particular the university's international mission, is presented in the following points.
 - Nagoya University, in spearheading scientific research, and through the cultivation of human resources capable of exercising leadership both in the domestic and international arenas, shall contribute to the welfare of humanity and the development of culture, as well as to global industry.

Vision

In order to accomplish the above 'Mission', the university establishes the mid-term points to achieve by academic year 2010 concerning internationalizations as follows:

- Contribute to exchange through the use of a global network in research and educational activities around the world, especially Asian countries.
- Conduct original planning and active participation in international development and cooperation projects.
- Establish a university-wide planning and support system in research, education and international development and cooperation activities.

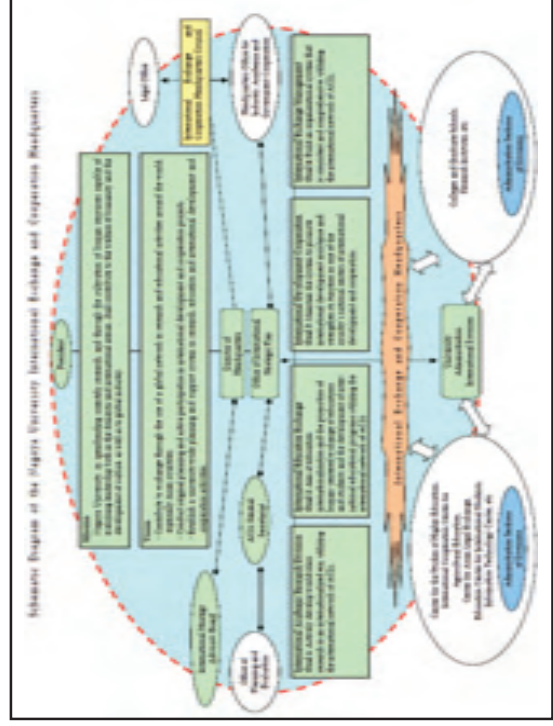
Preparation of International Strategic Plan and Support System

- 2005
- Office of International Strategic Planning (OISP) was established.
 - OISP announced Nagoya University International Strategic Plan.
- 2006
- Nagoya University International Exchange and Cooperation Headquarters (NUIECH) was established.

Goals

Through the process accomplished by international academic alliances as announced in the 'Vision', the university will achieve the following four goals:

- Goal 1: International Academic Research**
Actively develop world-leading research in an internationalized era, utilizing the international network of AC21.
- Goal 2: International Education Exchange**
Aim at education internationalization through the promotion of human-centered exchange of faculty, staff and students and the development of international educational programs utilizing the international network of AC21.
- Goal 3: International Development and Cooperation**
Maintain the system to promote international development and cooperation and strengthen its function as one of the country's national centers of international development and cooperation.
- Goal 4: International Exchange Management**
Build an organizational system that is consistent and comprehensive, utilizing the international network of AC21 and others.



Distinct Features of the Strategic Plan

- The plan consists of mission, vision and goals and covers various activities of four goals.
- NU expects members of the Academic Consortium 21

Academic Consortium 21



• HISTORY

Established on 24 June 2002 at the International Forum at Nagoya

• PURPOSE

To construct an international network in order to encourage the further advancement of global cooperation to the benefit of higher education and to contribute to world and regional society

Academic Consortium 21



• ACTIVITIES

- International Forum
- Student World Forum
- Benchmarking
- Online language courses
- International internships
- Exchange programs of students, researchers and administrators...

• STRUCTURE

- 25 Member Universities
- 6 Partners
- General Assembly (all members)
- Steering Committee (8 members)
- General Secretariat at Nagoya University

Distinct Features of the Strategic Plan

- The plan consists of mission, vision and goals and covers various activities of four goals.
- NU expects members of the Academic Consortium 21 to act as;
 1. Platforms for Establishment of Overseas Offices.
 2. Benchmarking Targets.

NU Shanghai Liaison Office



Distinct Features of the Strategic Plan

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- NU expects members of the **Academic Consortium 21** to act as;
 1. Platforms for Establishment of Overseas Offices.
 2. Benchmarking Targets.

Current Services of the OISP

- Continuous improvement of the Strategic Plan.
- Support for international academic exchanges.
- Benchmarking research with overseas universities.
- Supervise and support for conclusion of international academic exchange agreement.
- Dispatch of information about activities in the overseas office and support for planning of events by the office.
- Improvement of condition of acceptance of overseas researcher.
- Planning and implementation of training for administrative staff members who deal with international affairs.
- Preparation of database and announcement of international academic exchange activities.
- Implementation of internalization of research and education condition.

Questions to Be Solved

- How to keep flexibility and quickness of decision making process?
- How to increase merit of being member of AC21 and how to cooperate with the consortium with the cooperation of the secretariat of the consortium?
- How to share the responsibility with the international affairs division of the administration bureau?
- How to keep smooth coordination with other relate organizations such as Head quarters office for industry, academia and government cooperation?
- In order to enlarge the area of services, excellent human resources are indispensable, but how to employ or train those resources?
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Thank you for your attention

Please visit our website

NU: <http://www.nagoya-u.ac.jp/>

AC21: <http://www.ac21.org/Portal>

OISP: <http://www.tech.provost.nagoya-u.ac.jp/index.html>