



A Borderless and Creative Education

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"The World is Flat" (Thomas Friedmark)."



- Global competition getting tense than ever

- Demographic changes in most countries

- Knowledge Industry



How to Improve Quality Education?

- E-Learning
- Branch Campus
- Dual Degree with Partner Institutions
- Etc.



E-Learning (continued):



"Learning who communicates thru different instruments (video, sound, text), who contains a certain degree of interactivity, and who is available thru the Internet."

(The Norwegian Research & Educational Network)



E-Learning (continued):



- Challenges & Opportunities: (from the provider's perspective)
- Greater flexibility in administration

• Cost Efficiency:

"The greater the number of learners, the greater the probability that economies of scale will make e-learning an attractive proposition from a cost perspective (Bassi Weller, 2000)."

E-Learning (continued):



- Challenges & Opportunities: (from the student's perspective)
- A borderless access to knowledge

• Language issue: Hiring bilingual/bicultural instructors for better delivery of knowledge from a foreign language to native languages of students

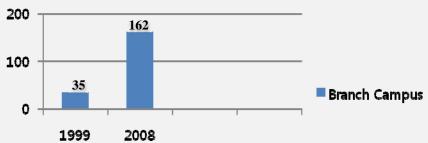


Branch Campuses:



- Worldwide branch campuses

35 branch campuses in 1999 \rightarrow 162 branch campuses in 2008



- US universities clearly lead in establishing branch campuses abroad with 78
- The UAE hosts 40 out of 162 branch campuses worldwide

(By OBHE, Observatory on Borderless Higher Education, UK)



Branch Campuses (continued):



- Challenges & Opportunities

- Doubts on Sustainability of int'l branch campuses
- The UAE case (Close down)
- Limited, specialized programs focused on a potential market location
- Difficulties in attracting qualified students and faculty (Philip Altbach, Boston College)

Dual Degree Program:



- Alternative for globally competitive higher education market

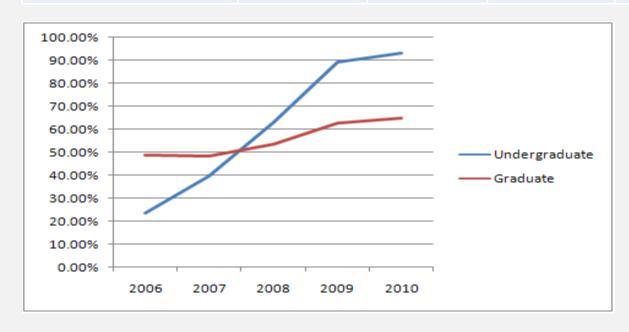
- Sustainable transfer of knowledge to students worldwide

- Sharing physical entity of world prestigious higher institutions



- The ratio of the courses taught in English for 5 years

	2006	2007	2008	2009	2010
Undergraduate	23.50%	39.70%	63.20%	89.10%	93.00%
Graduate	48.70%	48.20%	53.40%	63.00%	65.00%







- Number of Dual Degree Programs
- Total 38 dual degree agreements (As of Dec. 2010)
 (8 countries, 29 institutions,
 Georgia Institute of Technology, Technical University of Berlin, etc.)
- Number of students that participated in the dual degree program in 2010
- Total 6 incoming students
- Total 30 outgoing students

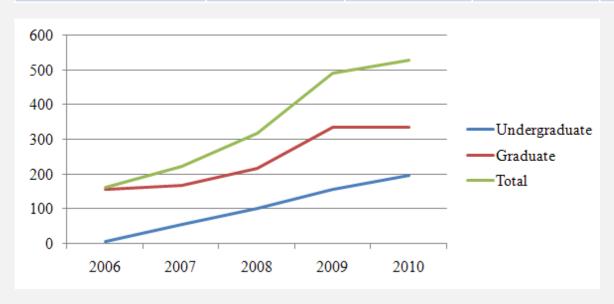




- Changes of Number of International Students for 5 years

(As of every Oct.)

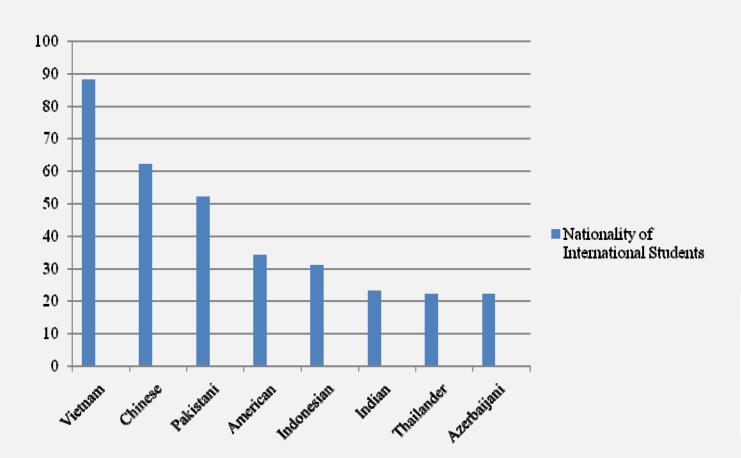
	2006	2007	2008	2009	2010
Total	162	222	318	490	542
Undergraduate	5	55	100	156	200
Graduate	157	167	218	334	342







- Number of International Students
- Total 542 students from 68 countries (As of Oct. 2010)





Conclusions:



The reputation and tradition of an entity is also a great merit to add to its physical presence. Dual degree programs can substitute branch campuses by developing reciprocal curricula, providing various cultural and educational experiences. Also hiring well-trained bilingual/bicultural personnel will be a feasible solution to provide the proper transfer of knowledge in E-learning. The socio-cultural issue in addition to language might be the most difficult barrier for a borderless and creative education after all.

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Thank you very much for your attentic



