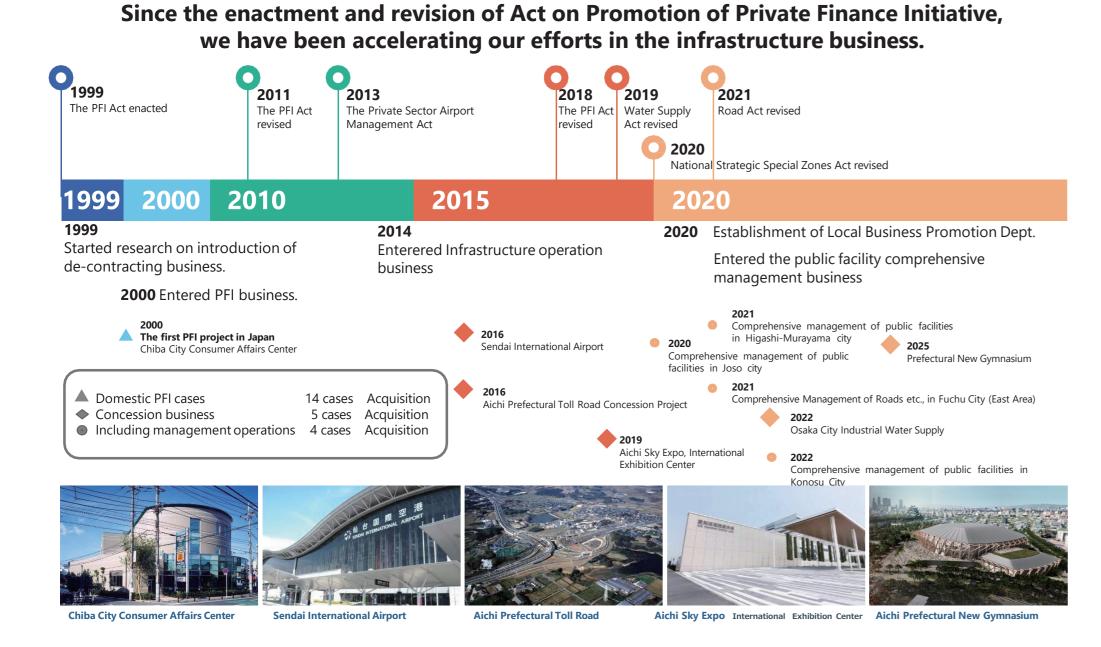
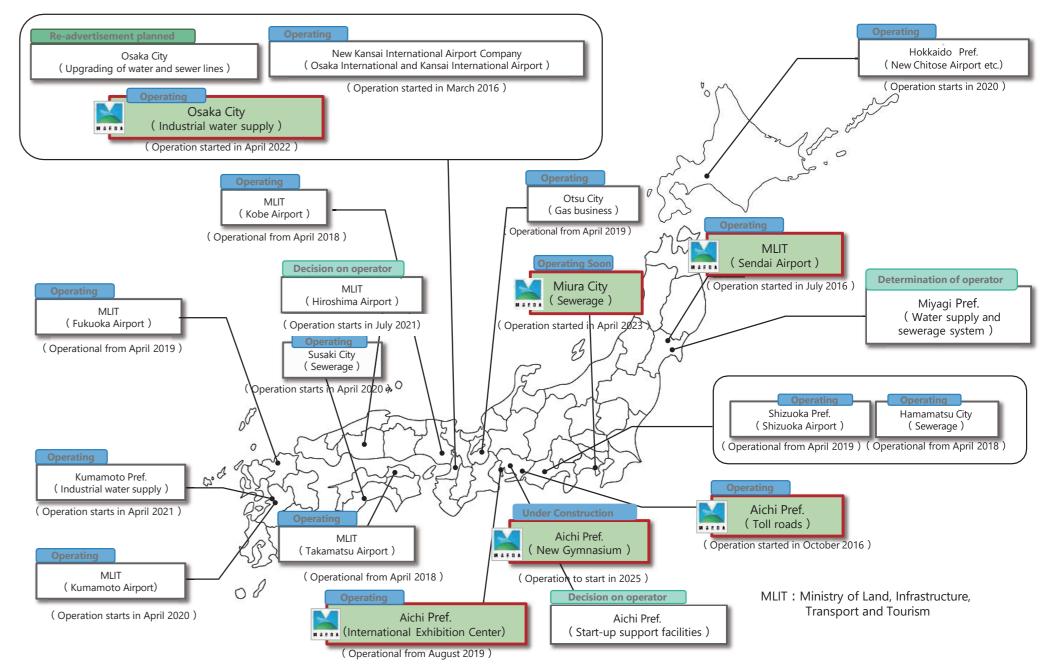
History of PPP/PFI in Maeda Group



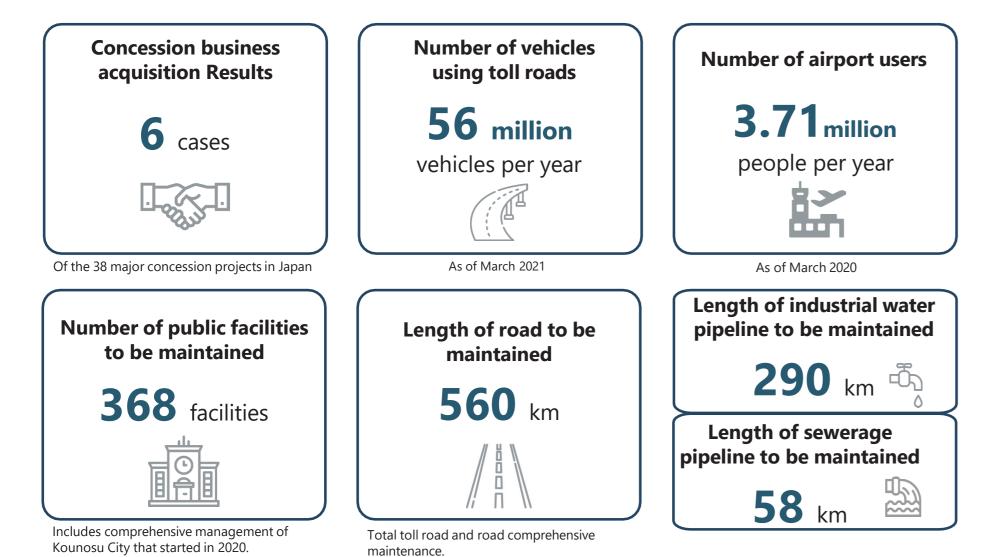


Maeda Group's Approach to PPP/PFI

Expanding collaboration with various partners



We have a solid track record in a variety of infrastructure services.



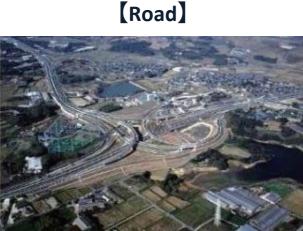
Ongoing Concession Projects

Achievements in the Renewable Energy Business



Sendai Airport Specific Operation Project





Aichi Prefectural Toll Road **Concession Project**

[Industrial water]



Aichi International Exhibition Center Concession Project [Sewage]



Happo Wind Farm Project Happo Wind Development Co. (Maeda Construction Group) operator Happo Town, Yamamoto, Akita Location **Generation scale** Start of Construction June 2017 Start of operation





Ozu Biomass-fired Thermal Power Generation Project

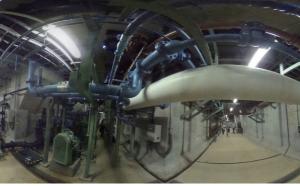
operator	Ozu Biomass Power (Maeda Constructior
Location	Ozu City, Ehime
Generation scale	50,000kW
Start of Construction	June 2022(plan)
Start of operation	2024 Aug(plan)



Aichi Prefectural New Gymnasium Operation, maintenance and management Project



Osaka City Industrial Water Supply Specified Operation Project, etc.



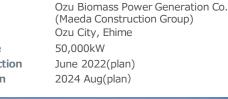
Miura City Public Sewage (Eastern Treatment Area) **Operation Project**

Mine solar power generation business

Mine Solar Power LLC (Maeda operator Construction Group) Mine City, Yamaguch Location 7.000kW Generation scale July 2016 Start of Construction Start of operation September 2017







Kai-Todaira Solar Power Generation Project amanashi Kai Tohei Mega Solar Power

operator	amanashi Kai Tohei Meg
-	Generation Godo Kaisha
Location	Kai City, Yamanashi
Generation scale	18,000kW
Start of Construction	January 2018
Start of operation	May 2020



Fukietsu Plateau Wind Power Generation Project

operator	Fukigoshi Plateau Wind Development Co.
ocation	Rokkasho Village, Aomori Pref.
Generation scale	20,000kW (2,000 kW × 10root)
Start of Construction	April 2015
Start of operation	June 2016

Achievements in the concession Business

Achievements in the concession Business

19,950kW (3,200 kW × 7root) February 2019



Osaka City Industrial Water Supply Specified Operation Project (Decided on August 3, 2021)

- ✓ First time in Japan that a private company has been licensed by the Minister of Economy, Trade and Industry to operate an industrial water supply business
- First industrial water supply concession project in Japan to include everything from pipeline condition monitoring

and maintenance to renewal work

Osaka City industrial water supply area

Operating Miotsukushi Industrial Water Concession Co. companies

Osaka City Waterworks Bureau

Maeda Corporation (71%) Nippon Koei (25%) Member companie NTT West (3%) Toshiba Infrastructure Systems (1%)

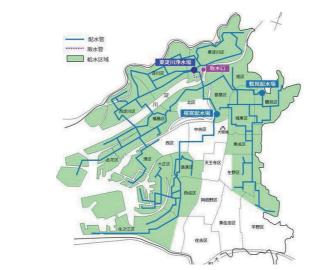
April 2022 - March 2032 (10 years) Period

POINT

Client



- Supply and management of industrial water
- Management and operation of water purification and distribution plants
- Scope of • Management and operation of pipelines (maintenance and work renewal)
 - Customer service
 - Response to disasters and accidents



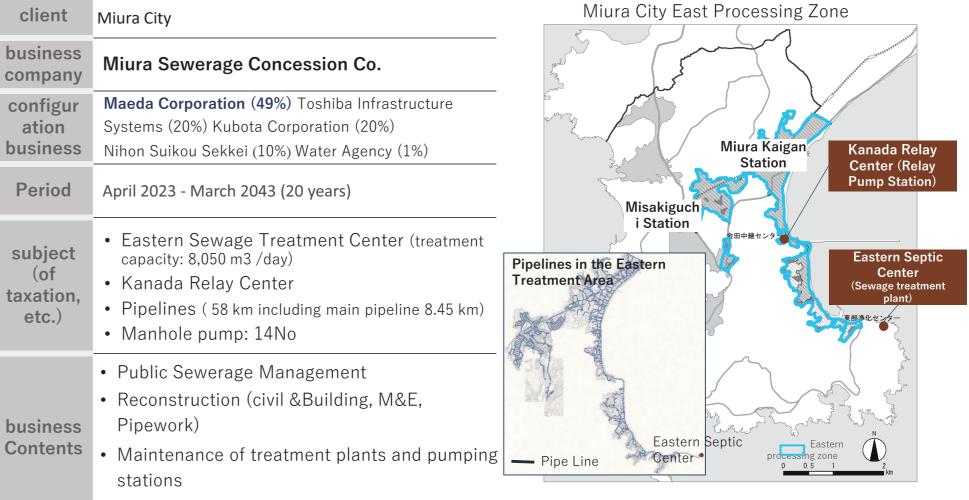
Extension of water distribution lines

Water distribution pipe diameter	Before 1980	After 1981	Total
Large diameter (over Φ800)	49 km	з km	52 km
Medium diameter (Φ400 to Φ800)	92 km	21 km	113 km
Small diameter (less than Φ400)	89 km	37 km	126 km
Total	230 km	60 km	290 km

Miura City Public Sewerage System (Eastern Treatment Area) Operation Project



- Japan's first sewerage concession, including maintenance and renewal of all treatment plants, pumping \checkmark stations, and pipelines in one treatment district
 - ✓ The project will be handed over from Miura City on April 1, 2022.



Pipeline maintenance and management