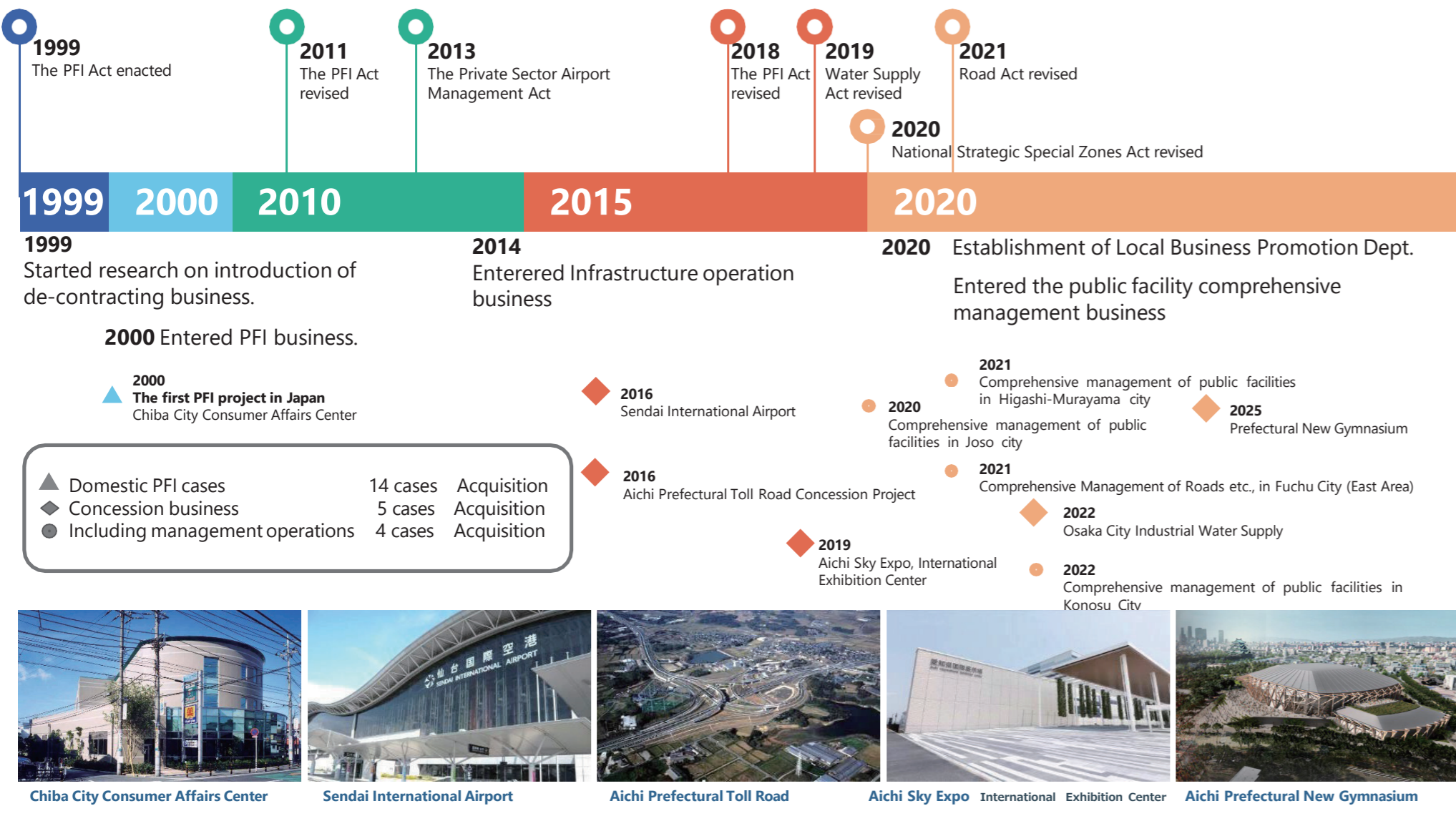


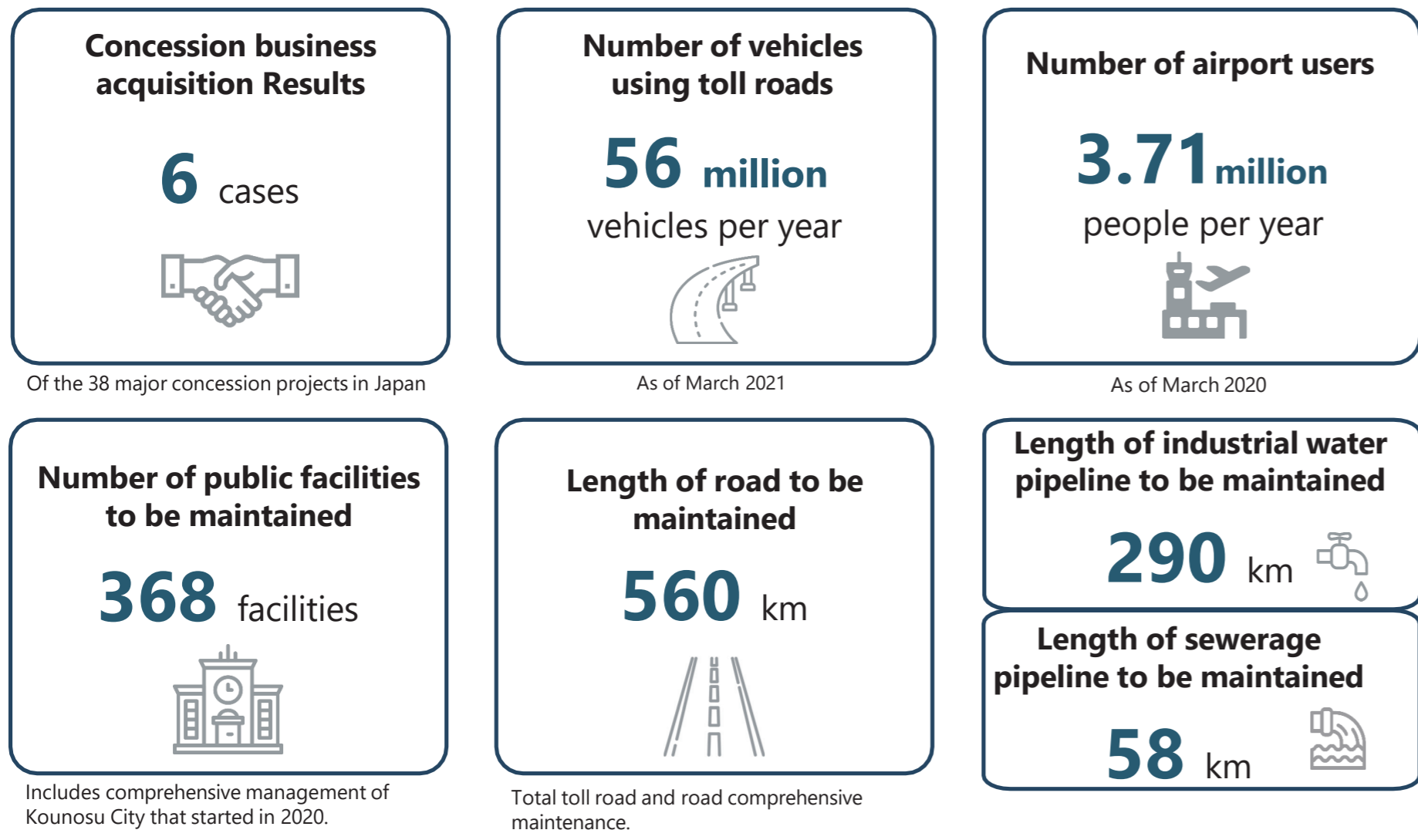
History of PPP/PFI in Maeda Group

Since the enactment and revision of Act on Promotion of Private Finance Initiative, we have been accelerating our efforts in the infrastructure business.



Maeda Group's Approach to PPP/PFI

We have a solid track record in a variety of infrastructure services.



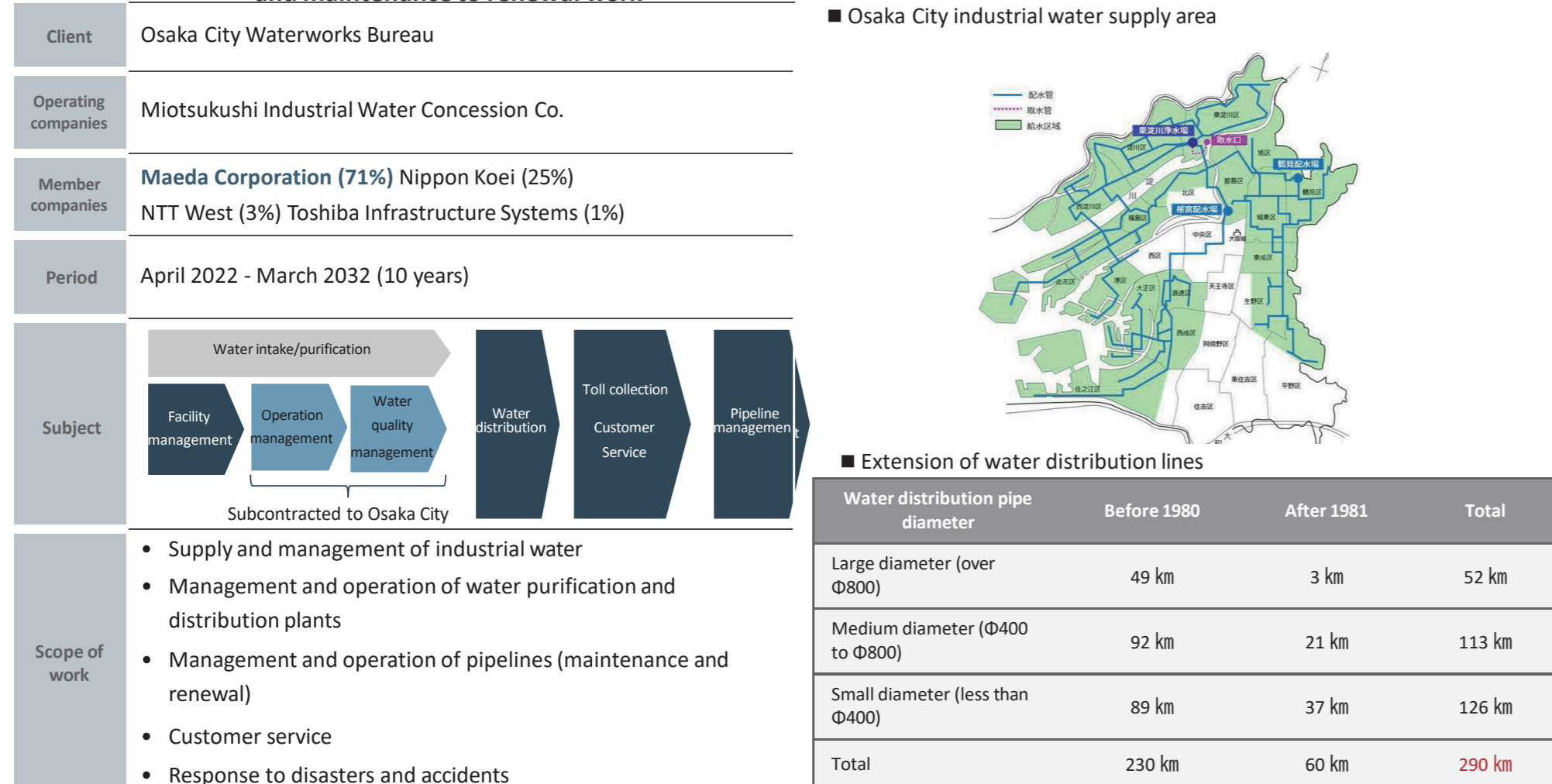
Ongoing Concession Projects



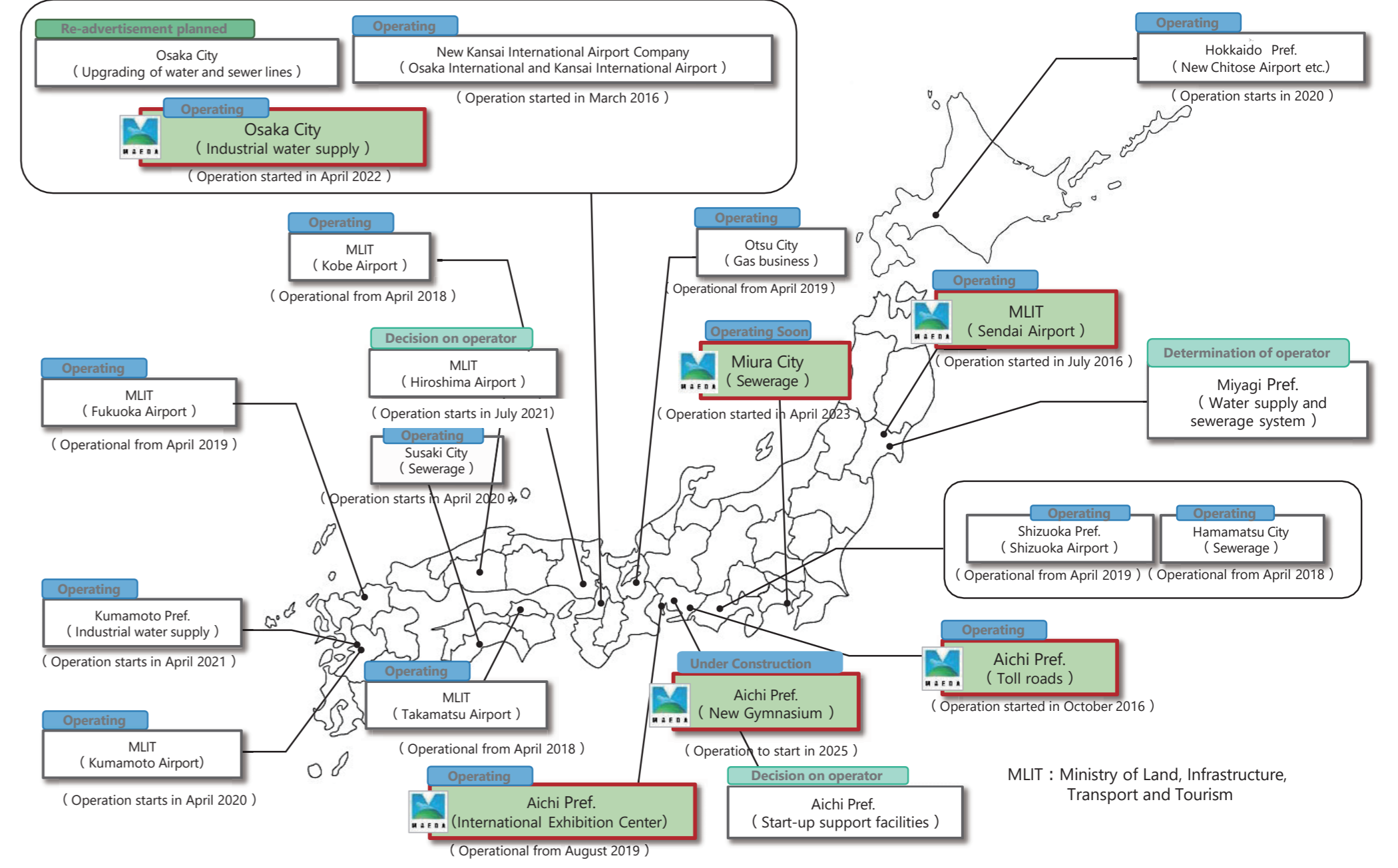
Achievements in the concession Business

Osaka City Industrial Water Supply Specified Operation Project (Decided on August 3, 2021)

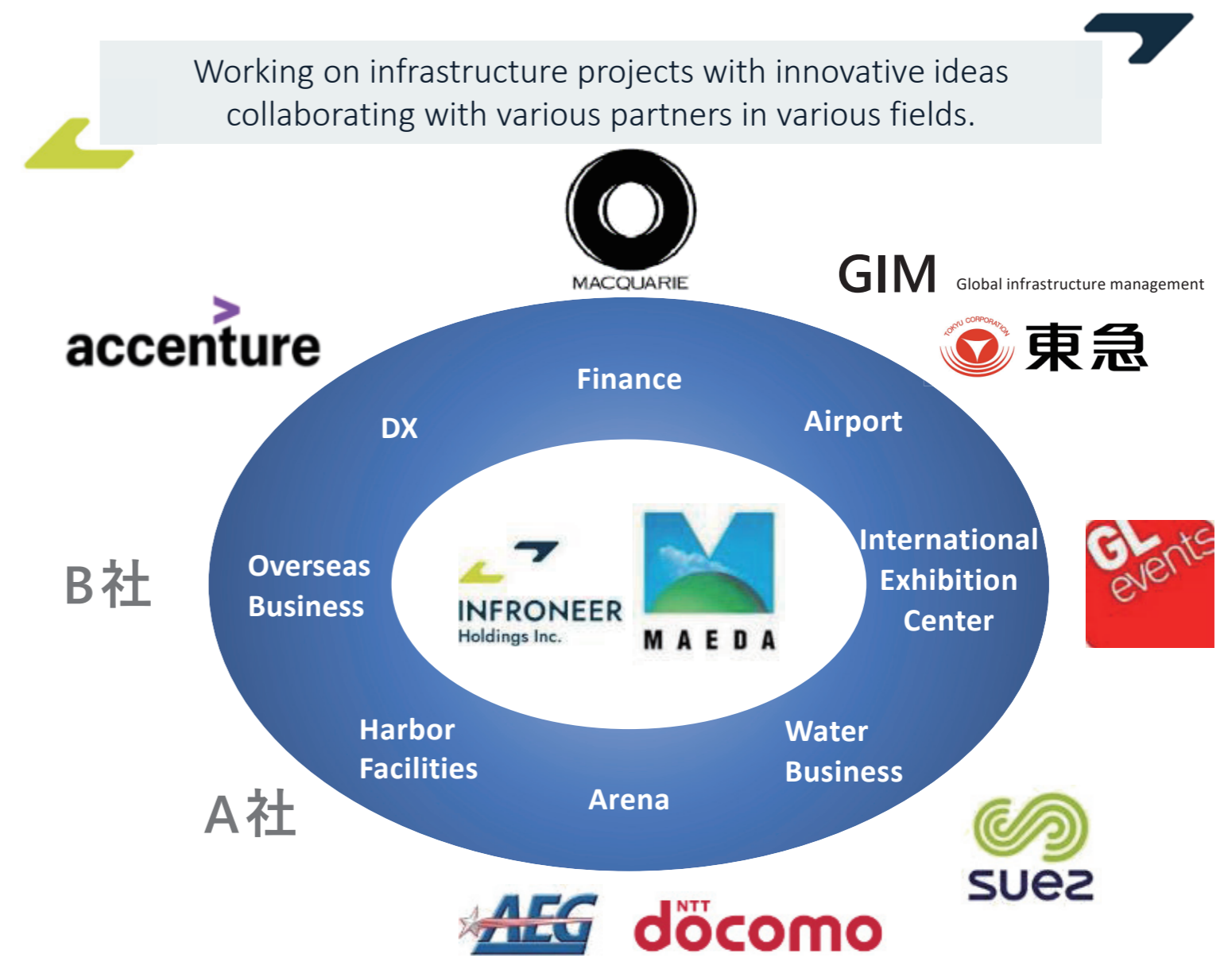
- First time in Japan that a private company has been licensed by the Minister of Economy, Trade and Industry to operate an industrial water supply business
- First industrial water supply concession project in Japan to include everything from pipeline condition monitoring and maintenance to renewal work



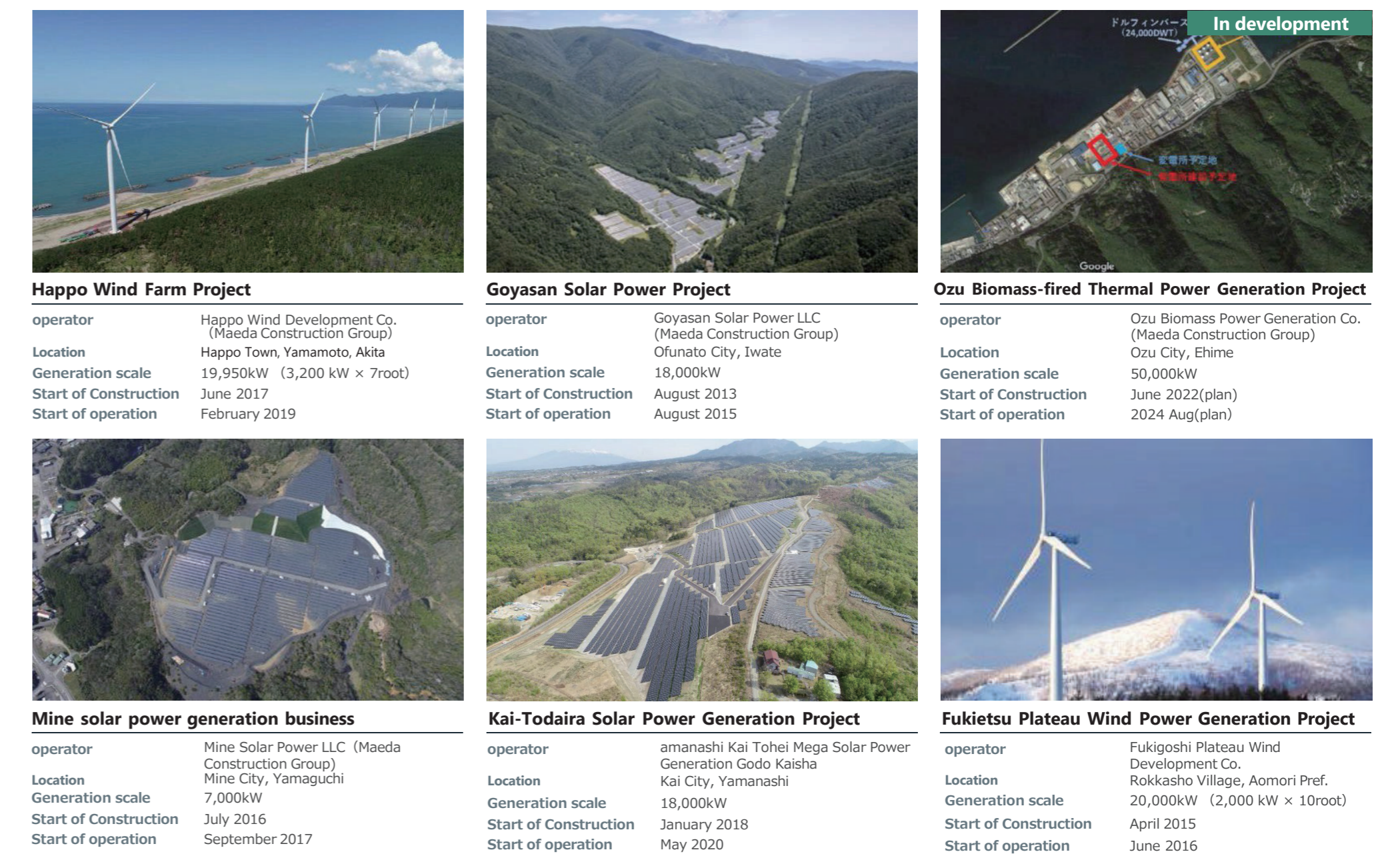
Domestic Concession Projects



Expanding collaboration with various partners



Achievements in the Renewable Energy Business



Achievements in the concession Business

Miura City Public Sewerage System (Eastern Treatment Area) Operation Project

- Japan's first sewerage concession, including maintenance and renewal of all treatment plants, pumping stations, and pipelines in one treatment district
- The project will be handed over from Miura City on April 1, 2022.

